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2. BEGIN SUMMARY. IN MY PERSONAL ASBESSMENT: WE CAN PLAN OUR FOREIGN POLICY WITH A KIGH DEGREE OF CONFIDENCE THAT THE BOYIET LEADERSHIP'S PREOCCUPATION HITH INTERNAL REFORM WILL CONTINUE THROUGHOUT THE FIRST BUSH ADMINISTRATION. IT IS ALMOST AS CERTAIN THAT PERESTROIKA WILL NOT RPT NOT BRING MARKED INPROVEMENTS TO THE SOVIET ECONOMY IN THIS PERIOD AND THAT INTERNAL RESISTANCE TO MAJOR ASPECTS OF THE REFORM PROGRAMS WILL FORCE THOSE AT THE SOVIET HELM TO TACK AGAINST THE WIND MUCH OF THE TIME. THE POTENTIAL FOR SEVERE OUTBREAKS OF PUBLIC DISORDER WILL GROW. THIS WILL CONTRIBUTE TO A SENSE OF AMXIETY IN THE SUPREME COUNCILS OF THE PARTY AND STATE, THOUGH I BELIEVE THAT THEY IN THE END WILL MAINTAIN ORDER.

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3. MIKHAI! GOPACHEV IS WIKELY TO REMAIN THE TOP

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SOVIET LEADER FOR AT LEAST FIVE (PROBABLY TEN) MORE YEARS, BUT MY CONFIDENCE IN THIS PROSPECT IS LOWER THAN THAT IN THE CONTINUATION OF A SOVIET PREOCCUPATION HITH INTERNAL REFORM. THAT PREOCCUPATION, COMBINED WITH THE MULTITUDINOUS DIFFICULTIES OF FORCING THE SOVIET MASTODON TO ADAPT TO THE MODERN TECHNOLOGICAL WORLD, WILL BRING AN INEXORABLE PRESSURE TO CURTAIL THE AMOUNT OF RESOURCES DEVOTED TO THE MILITARY SECTOR.

- 4. IN SUM, THE SOVIET UNION HAB, IN EFFECT, DECLARED THE BANKRUPTCY OF ITS SYSTEM, AND JUST AS WITH A CORPORATION WHICH HAS SOUGHT THE PROTECTION OF CHAPTER KI, THERE IS NO TURNING BACK. END SUMMARY.
- 5. CRYSTAL BALLS ARE NEVER AS CLEAR AS ONE HOULD LIKE, AND THEY TEND TO CLOUD OVER DURING TIMES OF RAPID AND FUNDAMENTAL CHANGE. NEVERTHELESS, IT SEEMS TO HE THAT ME CAN MAKE SOME ASSUMPTIONS ABOUT THE SOVIET DONESTIC SCENE OVER THE NEXT FOUR YEARS WITH A HIGH LEVEL OF CONFIDENCE. THIS NESSAGE WILL ATTEMPT TO ENCAPSULATE MY PERSONAL ASSESSMENT OF THE MOST SALIENT TRENDS. SUSSEQUENT NESSAGES WILL LOOK AT PROSPECTS FOR BOVIET FOREIGN POLICY AND US-SOVIET RELATIONS.

## FOCUS ON INTERNAL AFFAIRS

6. I BELIEVE HE CAN STATE WITH NEAR CERTAINTY THAT THE CURRENT SOVIET PREOCCUPATION WITH INTERNAL REFORM WILL CONTINUE AT LEAST FOR ANOTHER FOUR YEARS -- AND PROBABLY MUCH LONGER. THIS PREOCCUPATION WILL NOT SECRET

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PRECLUDE AN ACTIVIST FOREIGN POLICY (AG WILL SE DISCUSSED IN A SEPARATE NESSAGE) BUT WILL MEAN THAT FOREIGN POLICY DECISIONS WILL BE HEAVILY -- AND OFTEN DECISIVELY -- INFLUENCED BY DOMESTIC NEEDS AND IMPERATIVES.

7. WHILE THIS IS NOT THE FIRST TIME SOVIET LEADERS HAVE ATTEMPTED SOME CHANGE IN SOVIET POLITICAL AND ECONOMIC PRACTICE, TODAY'S PERESTROIKA IS POTENTIALLY THE MOST PROFOUND -- AND THERSTORS MOST DESTABLLIZING

SECRET PRESUMABLY, AN INITIAL ATTEMPT HOULD BE MADE TO APPLY THE THROTTLE TO THOSE ASPECTS OF THE REFORM PROCESS UHICH ARE CONSIDERED PARTICULARLY PAINFUL OR DESTABILIZING. MORE GEVERE LIMITS HIGHT BE PLACED ON THE EXPRESSION OF OPINION AND ON UNOFFICIAL GROUPS, NATIONALIST TENDENCIES HIGHT BE OPPOSED HORE FORCEFULLY, IMPLEMENTATION OF A MARKET PRICE MECHANISM POSTPONED FURTHER, AND PRIVATE ENTREPRENEURAHIP ACTIVELY DISCOURAGED. SLOWDOWNS OR REVERBALS OF POLICY COULD OCCUR. MATTER OF FACT: THEY CAN OCCUR EVEN IF GORBACHEV BUT BUCH BRIFTS HOULD ONLY CAUSE THE STAYS IN POHER. ECONOMY TO BINK DEEPER INTO THE QUACNIRE OF INEFFICIENCY, TECHNICAL BACKHARDNESS AND UNREQUITED HUMAN NEEDS. THE BOYIET LEADERSHIP'S PREOCCUPATION HITH DONESTIC PROBLEMS HOULD CONTINUE AND EVENTUALLY ANOTHER RADICAL REFORMER HOULD LIKELY EMERGE. THERE IS A LOT OF TRUTH IN GORBACHEY'S FREQUENT ASSERTION THAT PERESTROIKA IB CONDITIONED BY OBJECTIVE

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-S/S: PLEASE PASS TO NSC FOR GEN. SCOUCROFT

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TAGS: PGOV: ECON: UR
SUBJECT: THE SOVIET UNION OVER THE NEXT FOUR YEARS

FUNDAMENTALS. EARLIER ATTEMPTS AT "REFORM" TRIED TO KEEP THE IDEOLOGY INTACT AND SIMPLY CHANGE THE MAY IT MAS IMPLEMENTED. THIS SUPPICED TO ELININATE THE GROSSER ASPCTS OF STALINIST TERROR, BUT NOT TO IMPROVE THE MANAGERIAL EFFICIENCY OF THE ECONOMY.

- 9. WHEN GORBACKEY FIRST CAME TO POWER IT APPEARED THAT HE, TOD, WAS GOING FOR SUPERFICIAL "FIXES" IN ECONOMIC MANAGEMENT. NEVERTHELESS, AS HIS PROGREAM DEVELOPED, IT SEGAN MORE AND MORE TO CONFRONT THE IDEOLOGICAL FOUNDATION OF THE OLD PRACTICES -- AND TO CHANGE THE OLD ASSUMPTIONS.
- 3 10. THIB PROCESS FOLLOWED SEVERAL PATHS. ONE WAS AN ALL-OUT ATTACK ON STALINION, WHICH INPLICITLY +- AND SOMETINES EXPLICITLY -- DENIED THAT THE STALINIST SYSTEM OF STATE MONOPOLY WAS EVEN A LEGITIMATE FORM OF SOCIALISM. CONCONITANTLY, A GRADUAL SECRET

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REHABILITATION OF NON-STALINIST MARXIST THINKERS SUCH AS BUKHARIN HAS OCCURRED. WITH THE OBVIEWS INTENT OF

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PROVIDING VARIANT AND MORE CONGENIAL INTERPRETATIONS
OF MARXIST PRINCIPLES.

- 11. LENIN HAS REMAINED SACROSANCT, BUT HIS UTTERANCES ON TOPICS OF THE DAY HERE SO VARIED THAT THE DILIGENT RESEARCHER CAN FIND A QUOTE TO BOLSTER VIRTUALLY ANY PROPOSITION. "LENINISH" IN EFFECT BECONES WHAT THE CURRENT LEADERS WANT IT TO BE -- EVEN IF THIS REQUIRES AN UNACKNOWLEDGED TRANSFORMATION OF MARXISM ITSELF.
- 12. AMONG THE MAJOR IDEOLOGICAL POINTS WHICH THE REFORMERS ARE TRYING TO ESTABLISH ARE THE FUNDAMENTAL ROLE OF THE MARKET IN DETERMINING ECONOMIC VALUE (WE DON'T BEE MUCH ON MARK'S LABOR THEORY OF VALUE ANYMOREIS THE IMPORTANCE OF FOSTERING INDIVIDUAL INITIATIVE AND TAPPING INDIVIDUAL CREATIVITYS THE MECEBSITY FOR MORE POWERFUL ECONOMIC INCENTIVESS THE MEED TO SHIFT FROM "ADMINISTRATIVE" TO "ECONOMIC" (READ MARKET) COMMTROLS OF ECONOMIC LIFES AND -- MOT LEAST -- A DOWNGRADING OF THE "CLASS STRUGGLE" TO A POSITION SUBORDINATE TO THE "COMMON INTERESTS OF MANKIND."
- 13. NONE OF THESE PROPOSITIONS HAS FIGURED PROMINENTLY IN PAST MARXIST THINKING -- TO PUT IT MILDLY -- AND AN INTENSE STRUGGLE IS STILL UNDERWAY HERE OVER THEN. MANY (INCLUDING LIGACHEY) ARE OPENLY SKEPTICAL ABOUT BASING SO HUCH ON MARKET FORCES, AND THE PRACTICAL EFFECTS OF MOVING IN THAT DIRECTION (RISING PRICES) ARE FIERCELY RESENTED BY AN SECRET

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OVERWHELMING MAJORITY. STILL, IT BEENS CLEAR THAT IF PERESTROIKA EVER 18 MADE TO WORK, ULTIMATE ADDPTION OF THESE VERY UN-MARXIST PRINCIPLES WILL BE ESSENTIAL.

"DIVIDENDS" SLOW TO MATERIALIZE

14. GIVEN THE DEPTH OF THE SOVIET UNION'S PROBLEMS, AND THE DIFFICULTY OF BREAKING THROUGH INSTITUTIONAL AND ATTITUDINAL BARRIERS, IT SHOULD NOT BE BURPRISING THAT CONCRETE ECONOMIC DIVIDENDS IN THE FORM OF FOOD AND GROTS IN THE SHOWS HAVE BEEN SLUM IN CONING. BUT

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WHILE IT SHOULD NOT BE SURPRIGING, THE GORBACHEV
LEADERSHIP SEEMS TO HAVE BEEN SURPRISED. THEY
CLEARLY HAVE BEEN REQUIRED TO STRETCH OUT THEIR PLANS
AND ADJUST THEIR INTERIM TARGETS DOWNWARD, EVEN AS
THEY WERE DEVISING EVER MORE AMBITIOUS FINAL GOALS.

15. AN OBJECTIVE LOOK AT THE MAJOR ECONOMIC INITIATIVES LAUNCHED UNDER THE BANNER OF PERESTROIKA SHOWS A RECURRENT FLAW. TOP SOVIET LEADERSHIP IS HAVING TO REVISIT EACH INITIATIVE IN ORDER TO SUSTAIN OR REBUILD MOMENTUM WHICH IS OTHERWISE LOST WHEN THE LEADERSHIP ITSELF IS NOT FOCUSED ON IT. THE POLITICAL THRUSTS OF EACH MAJOR ECONOMIC INITIATIVE (E.G., LAND-LEASING, CONSUMER GOODS, FREE TRADE ZONES, FINANCIAL AUTONOMY, INDUSTRIAL POLICY, CONSUMER GOOD PRODUCTION! HAVE FAR OUTDISTANCED ECONOMIC SUSTANCE, AND PROVISION OF THE SPECIFICS MECESSARY FOR IMPLEMENTATION AND OVERCONING RESISTANCE TO REFORM AT ALL LEVELS, MOREOVER, THE